

## CURRICULUM VITAE

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### EDUCATION

The United States Army War College, Carlisle Barracks, PA  
MA Strategic Studies (2004)  
Harvard University,  
John F. Kennedy School of Government State and Local Programs  
Certificate (2002)  
University of the State of New York  
BS Sociology (1988)  
United States Army Training and Doctrine Command Fundamentals of Instruction  
Rotary Wing Flight Instructor, Aircraft and Classroom (1974)  
Fort Rucker, AL  
United States Army Rotary Wing Flight School  
Aviator (1971)  
Fort Rucker, AL

### TEACHING EXPERIENCE

United States Army Aviation (1974 – 2000)  
Aircraft and Classroom Instructor  
Army Aviation Center, Fort Rucker, AL  
New York Army National Guard, Albany, NY

Summary: Twenty-six years of experience teaching aviation subjects to small groups of Army officers. Instruction included a classroom component as well as “hands on” application and evaluation. Course content included aerodynamics, the principle of flight, maintenance systems, navigation techniques, security systems, aerial and land tactics, aerial weapons, flying under visual and instrument flight rules, and flight and ground operations in a nuclear, biological and chemical environment. Also responsible for the development of several advanced classroom and flight “Programs of Instruction” such as tactical low level flying and aerial gunnery courses.

United States Army (2004 – 2006)  
Classroom Instructor  
Headquarters Joint Forces Command, Norfolk, VA

Summary: Two years of experience teaching strategic level leadership and Joint Task Force Commander courses to senior leaders of the United States Army and Air Force. As a result of experience as the Joint Task Force Commander of active duty and reserve military forces during the 2004 Republican National Convention in New York City, selected to co-author the “Dual Hat” Joint Task Force Commander’s Army Field Manual and then instruct the Commander and Staff classes of the course.

University at Albany, State University of New York (2012-2014)  
Rockefeller College of Public Affairs and Policy  
Classroom Instructor

Summary: Experience teaching a survey course in homeland security and terrorism to graduate students (RPAD 553). Topics include transnational and domestic terrorism and counterterrorism, federal, state and local government agency restructuring, the intelligence community, critical infrastructure protection, weapons of mass destruction and strategy.

#### OPERATIONAL EXPERIENCE

SUMMARY: 40 years of progressive responsibility in federal and state military and homeland security service including service as the Deputy Adjutant General (Deputy Commissioner) and Commanding General of military units in the New York Army National Guard, and Director (Commissioner) of the New York State Office of Homeland Security. Demonstrated ability as a strategic leader in large complex organizations with expertise in civil-military operations; effectively coordinated with the staff of two Governors as well as senior federal, state and local leaders.

2006 – 2013

**New York State Division of Homeland Security and Emergency Services, Office of Counter Terrorism, Albany, NY**

#### **Director of the State Weapons of Mass Destruction (WMD) Task Force (2008-2013)**

- Manage over \$2.5 billion in U.S. Department of Homeland Security Grant funding and an administrative division of 40 professionals.
- Provide homeland security strategy and grant guidance to 16 State Agencies, 5 major urban areas and 57 counties on the use of homeland security funds under 12 major federal homeland security grant programs.
- Conduct statewide regional coordination meetings with first responders, grant managers and homeland security leaders to enhance federal, state and local partnerships.
- Develop Targeted Grant Programs for funding including local Bomb Squad Teams, Hazardous Material Teams, Technical Rescue and Urban Search and Rescue Teams, and Explosive Detection Canine Teams as a result of homeland security gap analysis.
- Manage homeland security grant funding and strategies for Mass Transit Security, Maritime Port Security, Northern Border Security, Regional First Responder Exercises, Law Enforcement and Intelligence Gathering/Information Sharing Operations

- **Director of the State Weapons of Mass Destruction (WMD) Task Force** to develop statewide investments for the purpose of preparing the New York State Homeland Security Grant Program application for federal funding as necessary to detect, identify and mitigate Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) threats.

**Director** (Governor Appointment, 2006 – 2008).

- Directed and coordinated federal, state and local homeland security strategies to prevent a terrorist attack, protect critical infrastructure and prepare first responders to respond to natural and man-made disasters.
- Developed an agency culture that was sensitive to first responder and local needs while improving intelligence gathering and information sharing.
- Provided oversight and coordinated New York State homeland security resources.
- Reviewed homeland security policies, protocols and strategies of State agencies.
- Developed policies, protocols and strategies to detect, respond to and recover from terrorist attacks or threats.
- Identified potential gaps in State policies, protocols and strategies and mitigated them.
- Worked with appropriate State and local governments, institutions of higher learning, first responders and private entities to establish, facilitate and foster cooperation to better prepare the State to prevent and respond to threats and acts of terrorism.
- Co-authored the Annual Pipeline Security Report for the State legislature.
- Provided annual threat briefings to the State Legislature.
- Developed the Critical Infrastructure - Suspicious Activity Report (CI-SAR) model for law enforcement and intelligence analyst use at the State Intelligence Fusion Center.
- Initiated the development of the New York State Preparedness Training Center for first responders.

2000 – 2006

**New York State Division of Military and Naval Affairs, Albany, NY**

- Served as the Adjutant General (Acting), Deputy Adjutant General and agency Chief of Staff (Brigadier General).
- Directed and coordinated the New York National Guard military support to civil authorities after the September 11, 2001 attack on the World Trade Center.

- Served as Joint Task Force Commander for security at the 2004 Republican National Convention, New York City.
- Served as the primary agency contact for the Governor and First Deputy Secretary for more than 24,000 military and civilian personnel agency.
- Served as the Commanding General 53<sup>rd</sup> Troop Command, New York Army National Guard.

1970 – 2000

### **United States Army**

#### **New York State Division of Military and Naval Affairs**

- Director of Aviation, Training and Safety for more than 900 military aircrew members and 100 aircraft at 4 aviation facilities.
- Commander of an Army Aviation Support Facility of more than 100 aircraft technicians and 35 aircraft in support of flight operations, training and logistics.
- Fixed-wing and rotary-wing aviator completing more than 6,000 accident free flying hours as pilot, instructor pilot and flight examiner; Rated - FAA Commercial Pilot License.
- Combat helicopter pilot Republic of South Vietnam.

### **PROFESSIONAL AFFILIATIONS**

Empire State College – Foundation Board Member (2005 - 2011).

Boy Scouts of America Twin Rivers Council - Executive Committee Member (2005 - 2011).

US Department of Homeland Security, State, Local, Tribal and Territorial Government Coordinating Council (SLTTGCC) – Member, Chemical and Defense Industrial Base Sectors (2007 – 2011).

NYS Governor’s Homeland Security Executive Council – Chair (2006 – 2008).

NYS Executive Council on Counter-Terrorism – Chair (2006 – 2008).

NYS Disaster Preparedness Commission – Ex Officio Advisor (2006 – 2008).

National Governor's Association Homeland Security Advisory Council – Member, Intelligence and Analysis (2006 – 2008).

**US GOVERNMENT SECURITY CLEARANCE**

Top Secret SCI