Much of Vice Chair David Matkin’s current research seeks to understand the governance of public retirement systems in U.S. state and local governments. His research focuses on the policies, rules, and procedures that are used to manage retirement systems (i.e., pension systems and other postemployment benefit systems). In a recent paper that is currently under review at a top public affairs journal, Matkin and coauthors Gang Chen, assistant professor of public administration and Hina Khalid, a doctoral student, argue the need to question the political economy framework that is commonly used to explain pension system performance. The political economy framework expects that pension performance is directly and simultaneously affected by political, administrative, and economic environments. Matkin and colleagues describe the benefits of using institutional models to understand pension system governance because such a model recognizes lagged relationships, indirect causal pathways, and endogenous effects. As another part of their research into the importance of pension institutions, Drs. Matkin and Chen are using computer simulations to understand the marginal and dynamic effects of actuarial assumptions on the performance of pension systems. In support of this research, they were recently awarded a 2015 Steven H. Sandell Grant, sponsored by the Center for Retirement Research at Boston College and funded by the U.S. Social Security Administration.

In their recent Journal of Public Administration Research and Theory article, Ellen Rubin and Stephen Weinberg examined changes in fairness perceptions in response to a series of significant reforms to civilian personnel rules that were implemented by the U.S. Department of Defense from 2003-2009 which sought to increase managerial discretion. In their research, Drs. Rubin and Weinberg used U.S. Office of Personnel Management surveys covering a ten-year period to examine procedural justice perceptions before, during, and after repeal of the personnel flexibilities. They also considered whether the procedural justice perceptions of employees and managers were different during the reforms. Finally, they compared the changes in Defense fairness perceptions during the reforms to perceptions of fairness in the broader federal government to consider if changes were due to the personnel reforms or reflect governmentwide trends. Their results indicated that manager and employee perceptions of procedural justice were different over the time period, with managers consistently reporting higher perceptions of procedural justice. Perceptions of procedural justice in Defense did change as a result of the personnel reforms, and these changes were different from governmentwide trends in fairness perceptions.
Victor Asal and R. Karl Rethemeyer, co-directors of the Project on Violent Conflict (PVC) at Rockefeller College, are collecting and analyzing extensive data on terrorist and extremist organizations through their main project, Big Allied and Dangerous (BAAD). They are gathering two major categories of data about terrorist groups. One includes organizational information such as home base, ideology, size, financial support, territorial control, and number of fatalities, as well as the pursuit of chemical, biological, radiological and nuclear (CBRN) weapons. The other is social network data, which characterizes relations between terrorist organizations as well as between countries and terrorist organizations. Asal and Rethemeyer are also using quantitative data in innovative ways to conduct research on critical security issues including CBRN attacks, suicide terrorism, the propensity of terrorist organizations to attack civilian targets, and counterinsurgency efforts in Iraq and Afghanistan. Asal and Rethemeyer are both members of the National Consortium for the Study of Terrorism and Responses to Terrorism (START) – a Department of Homeland Security Center of Excellence. Their work has been funded by the U.S. Department of Defense, the U.S. Department of Homeland Security, the National Science Foundation, and the Office of Naval Research.

Using a quasi-experimental study design, Associate Professor Erika Martin and colleagues found that states’ efforts to boost voluntary organ donation have largely not improved donation and transplantation rates over the past two decades. They considered six policies: dedicated revenue pools, public education programs, leaves of absence for live donors working in the public and private sectors, first-person consent laws, donor registries, and tax benefits for live donors. Although all states have implemented at least one policy, they had limited effects. Establishing dedicated revenue streams was the only policy to budge organ supply: states passing this policy had, on average, a 4.9 percent increase in donations and an 8.0 percent increase in transplants from deceased donors, with a smaller impact among living donors. With 79,000 patients on active waitlists, and projections that over 6,000 will die annually from organ shortages, findings highlight the need for new policy strategies. Dr. Martin was the senior author on this study, published in JAMA Internal Medicine, with coauthors Paula Chatterjee, Atheendar Venkataramani, Jason Wellen, and Anitha Vijayan (from Brigham and Women’s Hospital, Massachusetts General Hospital, Harvard Medical School, and Washington University School of Medicine). Their study has garnered media attention from Kaiser Health News, PBS News Hour, U.S. News & World Report Health, and Boston’s local NPR radio station.

Professor Shawn Bushway has long been interested in the effect that background check policies have on individuals with criminal history records. He has conducted research documenting that young individuals with limited criminal history records begin to have the same levels of risk as individuals without records after 7 to 10 years without an additional arrest. This research was cited in 2012 by the U.S. Equal Employment Opportunity Commission (EEOC) in a ruling that banned employers from imposing lengthy lifetime restrictions on individuals with past convictions. The EEOC also identified a need for research that explores how criminal records are used by employers. In response, Bushway, and his UAlbany colleague Megan Kurlychek, created a project funded by the National Institute of Justice to explore how the New York State Department of Health (DOH) makes decisions about the suitability of individuals with criminal history records for employment in the long-term care industry. The project utilizes an innovative data set with information from the New York State Departments of Criminal Justice Services, Health, and Labor. Initial results from the project document that passing the background check leads to dramatic improvements in employment outcomes over the next three years. Future work will also examine whether these employment gains translate into crime reductions. In addition, the project will develop a new risk tool for identifying low risk employees among those with records and compare that with the past practices of DOH.
A growing body of scholarship in public administration focuses on collaborative governance, efforts of actors from across sectors to work together to address social problems through deliberation and joint problem solving. Jennifer Dodge, who has written several articles on the hydraulic fracturing (“fracking”) controversy, is currently developing a theoretical article that tackles the difficult question of how conflict operates within the context of collaborative governance. She posits that scholars should integrate notions of conflict into collaborative governance theory and, in particular, consider the ways conflict operates at three levels of analysis: interpersonal, interorganizational, and societal. This enables a better understanding of when and how conflict is incorporated productively into collaborative governance and when it causes breakdown or stalemate. This line of thinking aids in answering questions such as: When and how does societal conflict produce important insights about values worth pursuing? Do collaborative partners take into account societal conflict or ignore it, and with what consequences? When does conflict indicate that policy or practice is at odds with public opinion? How do collaborators address this type of challenge? Dr. Dodge argues that research on collaborative governance will be more robust when it considers these three levels of conflict in theorizing and empirical research and that the payoff is significant, as are the implications for policy. Incorporating conflict or not cuts to the heart of issues such as democratic participation and practices of inclusion and exclusion, and speaks to the practical issue of developing policy that actually addresses social problems and societal conflict rather than fueling them.

Zsófia Barta, an assistant professor in the Department of Political Science specializing in comparative public policy, studies the politics of public debt. On the one hand, she studies the political conditions that make a country likely to become excessively indebted and to risk default. Dr. Barta is currently finishing a book manuscript, Flirting with Disaster: The Political Economy of Public Debt in a Comparative Perspective, in which she shows that countries where existing tax and welfare policies are narrowly targeted at specific groups are much more likely to encounter problems in rebalancing their budgets and are therefore prone to flirting with the disaster of sovereign default. On the other hand, she also explores how governments’ policymaking freedom is constrained as they get more indebted and beholden to markets. Currently, one of her major projects investigates how sovereign credit rating agencies influence politics and policymaking in countries. Dr. Barta shows that rating agencies systematically discriminate against leftist parties and penalize policy choices associated with the left.

Although more Americans know a pink ribbon is the symbol of breast cancer than know the name of the vice president, for most of its history breast cancer was a stigmatized disease not discussed openly. How did breast cancer transform from a “non-issue” that couldn’t be mentioned in public to a household name? According to Patricia Strach, its quite simple - breast cancer activists with corporate backgrounds marketed it. They branded breast cancer as “pink”: feminine, hopeful, and uncontroversial. They created visible activities like corporate-sponsored walks and runs and paired with industry to create cause-marketing campaigns, where a portion of the sale of specially-marked products benefits breast cancer. Yet, Dr. Strach argues, success has come at a price. Relying on cooperative market mechanisms, like cause marketing or corporate-sponsored walks, has shifted issue definition away from the contentious processes in the political sphere to industry-nonprofit partnerships in the market, in which advertising campaigns portray complex issues along a single dimension with a simple solution: breast cancer research will find a cure and Americans can participate easily by purchasing specially-marked products. Market mechanisms do more than raise awareness of issues or money to support charities. Dr. Strach’s research suggests they also give industry a key role in selecting and framing issues and activists with ties to business a monopoly over its definition, shifting power in American society in largely uncharted ways. According to Strach, industry’s direct effect on the policy process - through lobbying, for example - may pale in comparison to the more pervasive indirect effect it exercises when it shapes how Americans think about individual issues and, more broadly, the right way to address public problems. Industry and corporate-connected individuals market issues, like breast cancer, widely, shaping public understanding. But framed as consensus-based social issues rather than contentious political issues, they essentially hide politics in plain sight.
Bryan Early and Erika Martin Awarded Tenure

Rockefeller College faculty members Bryan Early and Erika Martin were recently awarded tenure and promoted to the rank of associate professor.

Bryan Early is an associate professor in the Department of Political Science. He is the director of the Center for Policy Research at Rockefeller College and the founding director of the Project on International Security, Commerce, and Economic Statecraft (PISCES). Dr. Early conducts research on topics related to foreign policy and international security and is an expert on economic sanctions, strategic trade controls, and the proliferation of nuclear and aerospace technology. He is the author of *Busted Sanctions: Explaining Why Economic Sanctions Fail* (Stanford University Press, 2015). In the book he offers the first comprehensive explanation of the causes and consequences of sanctions busting and explores why and how other countries around the world have undercut the effectiveness of U.S. economic sanctions with their foreign trade and foreign aid. His work has appeared in journals such as the *British Journal of Political Science, International Studies Quarterly, the Journal of Conflict Resolution, Political Psychology, Foreign Policy Analysis, and The Nonproliferation Review*. Since 2011, Dr. Early has been the recipient of 31 grant awards totaling nearly $3.5 million, a number of which have been from the U.S. State Department to assist foreign governments in preventing the proliferation of weapons of mass destruction. Dr. Early graduated with his Ph.D. in Political Science from the University of Georgia in 2009 and earned his B.A. in Politics from Washington and Lee University in 2004. From 2008-2009, he was a research fellow at Harvard University’s Belfer Center for Science and International Affairs.

Erika Martin is an associate professor in the Department of Public Administration and Policy and a senior fellow and director of health policy studies at the Nelson A. Rockefeller Institute of Government. As an applied health policy researcher, she uses mixed methods to evaluate issues related to the allocation of scarce public health resources, and the adoption and impact of public health policies. Dr. Martin’s work in HIV policy includes examining the fairness and flexibility of the federal allocation formula for the Ryan White HIV/AIDS Program, interstate variation in state HIV programs, the national budget impact of expanded HIV screening on public programs, the effects of the New York State HIV testing law on epidemic outcomes and resource needs, and how national health reform will affect HIV care across states. In addition to her HIV policy research, she has examined the impact of state policies to incentivize voluntary organ donation and is currently studying how public health agencies can release open data in a way that is more usable and fit for public health research. Her work has appeared in an array of leading health and public policy journals such as the *New England Journal of Medicine, Journal of the American Medical Association, Health Affairs, American Journal of Public Health, Public Administration Review*, and the *Journal of Policy Analysis and Management*. Dr. Martin recently served on a National Academy of Science Institute of Medicine committee that produced two reports requested by the White House Office of National AIDS Policy, and is currently serving on a national advisory committee to improve the National Health and Security Preparedness Index. She has led projects that have brought in over $1.25 million in external funding from sources including the New York State Department of Health, Robert Wood Johnson Foundation, and New York State Health Foundation. Dr. Martin received her B.A. from Brown University, her M.P.H. in Epidemiology from the University of Michigan, and her Ph.D. in Health Policy and Administration from Yale University.
New Faculty

Rockefeller College Welcomes New Faculty

Rockefeller College is delighted to welcome two new faculty members to the Department of Public Administration and Policy.

Elizabeth Searing joins Rockefeller College as an assistant professor of public administration and policy. Her primary research focus is in nonprofit and social enterprise ecology, but she also conducts work in financial management, evidence-based policy, the role of social and psychological factors in economic development and policy effectiveness, and applied ethics for the social sciences. Her articles have been published in peer-reviewed journals such as the *Journal of Economic Behavior and Organization*, *Nonprofit and Voluntary Sector Quarterly*, and *Social Science & Medicine*. Dr. Searing is an editor on two forthcoming books: *Practicing Professional Ethics in Economics and Public Policy* (with Donald Searing) and *The Social Enterprise Zoo: A Guide for Perplexed Entrepreneurs, Philanthropists, Investors and Policymakers* (with Dennis Young and Cassady Brewer). Dr. Searing is a member of the Executive Committee for the Nonprofit Policy, Practice & Partnerships Section of the American Society for Public Administration (ASPA) and a member of the Steering Committee for the Social Enterprise and Entrepreneurship Section (SEES) of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA). She is a founding member of the International Comparative Social Enterprise Models (ICSEM) Project headed by the EMES International Research Network, which seeks to classify and compare different organizational means of achieving social good worldwide. Dr. Searing earned her Ph.D. in Public Policy from the Andrew Young School of Policy Studies at Georgia State University in Atlanta, Georgia, where she also earned a Master’s in Economics. She received a B.A. from Texas A&M University, majoring in Economics with a minor in Business Administration.

Edmund Stazyk comes to Rockefeller as an assistant professor in the Department of Public Administration and Policy. Dr. Stazyk specializes in organization theory and behavior, public administration theory, public management, and human resource management. He studies a wide range of topics related to organizational performance and employee motivation. Dr. Stazyk’s work has appeared in the *Journal of Public Administration Research and Theory*, *Public Administration*, the *American Review of Public Administration*, *Administration & Society*, and the *Review of Public Personnel Administration*. He has also written several book chapters. A fellow of the Center for Organizational Research and Design at Arizona State University, Dr. Stazyk currently sits on the boards of the International Research Society for Public Management and the *Journal of Public Administration Research and Theory*. He has served as a town councilor, a planning commissioner, and a public service district board member in West Virginia. Prior to joining Rockefeller College, he was on the faculty of American University in Washington, D.C. from 2009-2015. Dr. Stazyk earned a Ph.D. in Public Administration from the University of Kansas, an M.P.A from the University of Akron, and B.A. in Public Administration from Miami University-Oxford.
The Center for International Development works to enhance the capacity of developing nations to meet critical challenges through policy-oriented research and the design and implementation of technical assistance and training projects. www.cid.suny.edu

The Center for Policy Research conducts research on a wide variety of methodological and substantive issues that contribute to the improvement of policy processes and decisionmaking at all levels of society. www.albany.edu/cpr

The Global Institute for Health and Human Rights seeks to generate a deeper understanding of the intersection between health and human rights and promote innovative solutions to contemporary challenges in this arena. www.albany.edu/gihr

The Institute for Financial Market Regulation develops interdisciplinary research and education in financial market regulation by connecting the scholarship of academic researchers with the knowledge and experience of professionals to understand current issues facing regulators and supervisors. www.albany.edu/ifmr

The Institute for Traffic Safety Management and Research seeks to improve highway safety by conducting research studies, evaluating programmatic and legislative initiatives, consulting on public policy issues, and providing a wide range of technical and analytical services. www.itsmr.org

The National Center for Security and Preparedness supports the nation’s efforts to be secure from acts of terrorism and to be prepared to respond to incidents of high consequence and disasters through research, education, training, and technical assistance. www.albany.edu/ncsp

The Nelson A. Rockefeller Institute of Government conducts studies and special projects to develop creative solutions that assist governments and enhance the capacity of states and localities to meet critical challenges. www.rockinst.org

The Professional Development Program serves as a valuable resource to state and local governments and nonprofit organizations as one of the nation’s leading higher education providers of performance-based solutions for continuing professional education and workforce development. www.pdp.albany.edu

The Project on International Security, Commerce and Economic Statecraft is dedicated to conducting research and outreach on policy and issues that intersect the realms of economics and security. www.albany.edu/pisce

The Project on Violent Conflict advances the study of all forms of political violence through multidisciplinary research and collaboration. www.albany.edu/pvc

The Center for Women in Government and Civil Society seeks to deepen and broaden political access and economic opportunities for women by strengthening the capacity of government, nonprofit and business sectors to implement gender-responsive, inclusive and equitable policies, practices and services. www.albany.edu/womeningov

Partnering with his team, Bryan Early, director of the Project on International Security, Commerce, and Economic Statecraft (PISCES) and the Center for Policy Research, has obtained more than two dozen grants and brought in approximately $3.5 million in grant funding. Much of this work has involved partnering with the U.S. State Department to provide strategic trade control assistance to countries in South America, Europe, Africa, the Middle East, and Asia. Since the fall of the Soviet Union, the U.S. Government has actively aided countries seeking to impose more stringent controls on their international commerce involving goods and technologies related to weapons of mass destruction (WMD). Early and PISCES colleagues are meeting this challenge, conducting programs in places like the Balkans, Oman, Taiwan, Armenia, Afghanistan, Ukraine, and Cambodia. Early emphasizes there is no “one-size-fits-all” solution to the challenge of WMD proliferation. His team draws on their academic and legal knowledge, their skills as policy analysts, and their practical understanding of the political systems of the countries they work with to help them enhance their systems of control over potentially dangerous goods and technologies.
Since being created in 1993 by Governor Mario M. Cuomo, the University at Albany’s Center for Technology in Government (CTG) has been dedicated to improving government and public services, both nationally and internationally. “CTG was the first of its kind providing an innovative model of public-private partnerships where government, academia and the corporate community could partner on projects designed to explore new and emerging technologies within the governmental context and learn what worked, what didn’t, and why,” explains CTG Director Theresa Pardo. The Center’s projects, which have focused on information and knowledge sharing, open government and open data, e-government, social media policy, and mobile technologies and human services delivery, have helped state, local and federal agencies increase productivity and coordination, reduce costs, enhance quality, and deliver better services to citizens and businesses.

Throughout its 20 years, CTG has met its mission by working with a wide variety of public sector organizations, including many New York State agencies and local governments as well as many other governments around the world. Often these projects are partnerships between the government itself and CTG; other times, projects are funded by organizations such as the National Science Foundation (NSF), the World Bank, the United Nations, and Microsoft.

CTG Director Theresa Pardo, who also holds research associate professor appointments in public administration and policy and informatics, was recently appointed to a two-year term as a member of the U.S. Environmental Protection Agency’s National Advisory Committee and to a four-year term on the User Working Group of the NASA Socioeconomic Data and Applications Center (SEDAC). In addition, she serves as Open NY Adviser to New York’s Governor Andrew Cuomo, is a member of the New York State Department of Health’s Transparency, Evaluation and Health Information Technology Workgroup, and is president of the Digital Government Society, a global multi-disciplinary organization of scholars and practitioners interested in the development and impacts of digital government. Pardo is also co-chair of the University at Albany President’s Forum on Data, which explores data as a resource in the development of new knowledge and economic opportunity and as a tool in policymaking and problem solving. Pardo was recently named one of Government Technology’s Top 25 Doers, Dreamers and Drivers for 2015.

“Rockefeller College’s partnership is extremely important to CTG,” says Pardo. “Together we developed a top-ranked government information strategy and management program and provided opportunities for students to participate in cutting-edge and world-class research in digital government. Some of those students are now leading scholars and practitioners here in New York State and around the world.

In addition to Pardo’s affiliation with the College, CTG’s Research Director J. Ramon Gil-Garcia is an associate professor in Rockefeller’s Department of Public Administration and Policy. CTG Senior Fellow and Founding Director Sharon Dawes is professor emerita of public administration and policy and informatics. Pardo and Dawes led the development of Rockefeller’s government information strategy and management curriculum, currently ranked third nationally by U.S. News & World Report.

CTG is at the forefront of research in information technology and good governance. Current projects include working with the Capital Region cities of Amsterdam, Gloversville, Schenectady, and Troy to pilot an innovative information-sharing program to combat urban blight; partnering with the New York State Office of Children and Family Services and Stony Brook University on the National Youth in Transition Database program, an exploration into the future role of public libraries as integral partners in local open government initiatives; and working with an international team of scholars to create a global framework for studying smart cities. CTG recently announced a collaboration with Microsoft Corporation to deliver executive-level training to government leaders in Africa as part of the Microsoft 4Afrika’s School of Government (SOG) program. The project seeks to build capacity to formulate and implement information and technology-related policies and programs to improve Africa’s global competitiveness. “The 4Afrika SOG provides a forum for government leaders of Africa to appreciate, contextualize, share, and strategize using the principles and best practices in information and communications technologies policy and practice,” said Pardo. “The Center’s 20 years of working with government leaders to enhance their capabilities to generate greater public value through innovative uses of ICT and collaborations is the foundation for the program.”
R. Karl Rethemeyer is interim dean of Rockefeller College of Public Affairs and Policy at the University at Albany, State University of New York. Rethemeyer’s primary research interest is in social networks, their impact on social, political, and policy processes, and the methods used to study such networks. Dr. Rethemeyer’s work spans two programs of research. The first focuses on terrorism, terrorist organizations, terrorist networks, and counter-insurgency/stabilization operations. He is co-director of the Project on Violent Conflict (PVC), a research center focused on these topics. His Department of Homeland Security funded work examines the determinants of terrorists’ network connections and how network structure affects the selection of targets and techniques, the lethality of terrorist organizations, and their propensity to choose or eschew lethal violence. Dr. Rethemeyer is also a co-investigator on a project funded by the Defense Threat Reduction Agency (DTRA) that examines the pursuit and use of chemical, biological, radiological, and nuclear weapons by terrorist organizations.

Dr. Rethemeyer’s other program of research focuses on the structure and operation of collaborative and policy networks in the public sector. This work examines the challenges inherent in the management of the collaborative provision of public goods and services and the political ramifications of engaging nonprofit and for-profit organizations in that effort. Dr. Rethemeyer received the Accenture Advances in Public Management Award for his research in this area.


Mitchel Y. Abolafia is a professor in the Department of Public Administration and Policy. His research interests include organizational theory, economic sociology, public management, and ethnographic methods. He is the author of *Making Markets: Opportunity and Restraint on Wall Street* and has published over 25 articles in such journals as *Administrative Science Quarterly*, *Organization Studies*, *Administration and Society*, *Group and Organization Management*, *Sociological Forum*, the *Journal of Public Administration Research and Theory*, *American Review of Public Administration*, *Ethnography*, and *The Journal of Contemporary Ethnography*. Professor Abolafia is currently working on a book about decision making at the Federal Reserve that offers an inside look at how senior policymakers at the Fed control the supply of money and credit to the economy.

Kamiar Alaei is a public service professor in the Department of Public Administration and Policy and the founding director of the Global Institute for Health and Human Rights. He and his brother Arash, who are both physicians, co-founded the first center for HIV/AIDS cases and drug users in Iran where they treated, educated and offered emotional support to patients and families. Together with a group of experts, he also authored a major proposal to develop HIV/AIDS programs in Iran, which was awarded $15.8 million by the Global Fund. Dr. Alaei has traveled extensively throughout the Pan American Region as a World Health Organization/Pan American Health Organization (WHO/PAHO) consultant to expand health and human rights training programs in the region. His considerable experience in both global health policy and international human rights law allows him to focus on the intersections between international health and international law while remaining sensitive to the needs and realities of vulnerable target groups.

David F. Andersen is an O’Leary Professor of public administration and policy and information science and a founding fellow at the Center for Technology in Government (CTG). Professor Andersen’s current work centers on evaluating the cost and performance characteristics of information systems and decision support systems in the public sector. His recent work has focused on the use of formal computer-based tools and models to help groups understand the system-wide impacts of information and decision support systems. Dr. Andersen has been awarded the Jay W. Forrester Prize for the best published work in system dynamics. He is the co-author of *Introduction to Computer Simulation: The System Dynamics Modeling Approach* and *Government Information Management* as well as over eighty other edited volumes, journal articles, and book chapters dealing with system dynamics, public policy and management, and information systems.
Victor Asal is chair of the Department of Public Administration and Policy and an associate professor in the Department of Political Science. Along with R. Karl Rethemeyer, he is the co-director of the Project on Violent Conflict (PVC). Dr. Asal is affiliated with the National Consortium for the Study of Terrorism and Responses to Terrorism (START), a Department of Homeland Security Center of Excellence. Dr. Asal’s research focuses on the choice of violence by nonstate organizational actors as well as the causes of political discrimination by states against different groups such as sexual minorities, women and ethnic groups. In addition, Professor Asal has done research on the impact of nuclear proliferation and on the pedagogy of simulations. He has been involved in research projects funded by the Defense Advanced Research Projects Agency, Defense Threat Reduction Agency, the Department of Homeland Security, the National Science Foundation, and the Office of Naval Research.

Assistant Professor Zsófia Barta joined the faculty of Rockefeller College in fall 2013. Dr. Barta’s research and teaching interests are in the areas of comparative politics, political economy and public policy, with particular focus paid to the societal origins of policy variation within political economy. Her main research area has been the politics of public debt accumulation, covering diverse aspects of public finances from societal conflicts surrounding austerity to the influence of market actors — primarily rating agencies — on fiscal policies. She is working on a book manuscript that explores the variations in countries’ abilities to deal with excessive debt accumulation.

Joel David Bloom is a research assistant professor in the Department of Political Science and also serves as associate director of UAlbany’s Office of Institutional Research, Planning & Effectiveness. In the latter role, Bloom designs, conducts and analyzes assessment surveys of UAlbany students, faculty, staff, parents and alumni on a wide variety of topics from academics to student activities. Bloom’s research primarily focuses on survey research methodology, including survey response rates, weighting and accuracy. He has also published and presented research on topics such as media and politics, with a focus on blogs and new media, racism and American political psychology, and partisanship and elections.

Peter Breiner’s research and teaching focus is in the field of political theory, both canonical and contemporary. His published work has dealt with the relation of political theory to political sociology, especially with regard to Max Weber and his use of political sociology for political judgment.

He is the author of Max Weber and Democratic Politics and numerous articles on the work of Max Weber as well as work comparing Weber with Karl Mannheim. He has also published on and continues to study Machiavelli. His recent work in political theory rotates around the pressure that the contexts of political conflict exert upon political language and the ways that political language itself informs our understanding of these contexts.

Michael G. Breslin is a public service professor in the Department of Public Administration and Policy. Mike has most recently served as the chief executive officer of Albany County government. In this position he supervised the administration of more than 20 departments, managed a budget of more than $600 million and provided essential services to the people of Albany County, all while increasing the efficiency of and reducing the size of the county government. Mr. Breslin’s community service includes more than 20 years on the board of Hospitality House, a residential drug treatment facility, 13 years as an attorney for Saint Anne Institute, a facility for adolescent girls, and seven years on the board of the LaSalle School for Boys.

Kevin M. Bronner has a long and distinguished career in public service. As principal utility financial analyst with the New York State Public Service Commission, he was involved with auditing large electric and gas companies, including audits of issues associated with Enron-type problems. He’s worked with the staff of the Securities and Exchange Commission on compliance audits, and analyzed complex mergers, financing and derivatives transactions for utilities. Dr. Bronner is also a trainer for Rockefeller College’s Professional Development Program where he conducts workshops in cost-benefit analysis, fraud and forensic accounting, the Sarbanes-Oxley Law, internal auditing, computer-assisted auditing, and the New York State budget process.
Shawn Bushway is a professor of public administration and policy at Rockefeller College with a courtesy appointment in the School of Criminal Justice. He also serves as the doctoral program director in the Department of Public Administration. He received the University at Albany Award for Excellence in Research in 2013, and the State University of New York (SUNY) Chancellor’s Award for Excellence in Scholarship in 2014. His primary research interests involve criminal justice policy, the desistance process, and the effect of background check policies on employment for individuals with criminal history records. Professor Bushway is an associate editor of the Journal of the Royal Statistical Society, Series A and the Journal of Quantitative Criminology, and serves on the editorial board for four other journals, including Criminology and Public Policy.

Paul Castellani is a public service professor in the Department of Public Administration and Policy. His research interests are in health and disability policy, public-non-profit sector relations, and intergovernmental finance. He is the author of The Political Economy of Developmental Disabilities and From Snake Pits to Cash Cows: Politics and Public Institutions in New York. In addition, Dr. Castellani has published numerous articles and chapters on the financing, organization, and administration of disability services.

Cheng Chen is an associate professor of political science. Her research and teaching interests include post-communist politics, nationalism and nation-building, democratization, Chinese politics, and comparative-historical methodology. She is the author of The Prospects for Liberal Nationalism in Post-Leninist States and the co-editor of The Emergence of a New Urban China: Insider’s Perspectives, which was selected by Choice as an “Outstanding Academic Title” in 2013. In addition, Dr. Chen has published articles in several refereed journals and edited volumes. Her new book, The Return of Ideology: The Search for Regime Identities in Post-Communist Russia and China, is forthcoming from the University of Michigan Press. Currently, Chen is working on a new research project on anti-corruption campaigns in Russia and China.

Gang Chen is an assistant professor of public administration and policy. His research interests include state and local budgeting and finance, public pension management, fiscal stress management, and comparative public administration. He received his Ph.D. degree in Public Administration from the University of Nebraska Omaha in 2013. His doctoral dissertation examined decision making in state pension systems when sponsoring governments face fiscal stress. Chen’s work has been published in several English and Chinese academic journals, including Public Budgeting & Finance, Municipal Finance Journal, and the Journal of Public Administration (China).

Michael N. Christakis is assistant vice president for student success at the University at Albany and a public service professor in the Department of Public Administration and Policy. Dr. Christakis serves as the Division of Student Success’s chief assessment officer, supporting the on-going assessment and evaluation efforts of the Division’s thirteen units. Dr. Christakis currently serves as national president of Omicron Delta Kappa (ODK) and as a trustee of the ODK Foundation. He is a fellow of the State Academy for Public Administration for which he serves as vice chair of the board of directors. Additionally, he is a member of the NASPA Region II Advisory Board, serves as region II coordinator of the NASPA Undergraduate Fellows Program (NUFP) and is a member of the National NUFP Board. Dr. Christakis is a co-chair of the State University of New York (SUNY) Council on Assessment, charged with planning and leading professional development opportunities for faculty, staff and administrators in the area of assessment on campuses throughout the system.

Ik Jae Chung is a research associate professor in the Department of Public Administration and Policy. His teaching and research interests include policy analysis with computer simulation models and information management and policy with a comparative perspective. His recent work has focused on public policy issues in solid waste management and environmental risk analysis. Dr. Chung has also developed cross-cultural special programs for developing human resources in the area of information management and IT policy.
José E. Cruz is an associate professor of political science at Rockefeller College as well as the director of the Center for Latino, Latin American and Caribbean Studies (CELAC) and the New York Latino Research and Resources Network (NYLARNet) at UAlbany’s College of Arts and Sciences. His research is about Latino political participation in the Northeast, focusing on Puerto Ricans in New York and Connecticut. Cruz’s research explores the role of race and ethnicity in the political process, how minority elites fashion political alliances, and the role of leadership in bridging the gap between political representation and policy responsiveness. He is the author of Identity and Power: Puerto Rican Politics and the Challenge of Ethnicity and co-author of Adiós Borinquen Querida: The Puerto Rican Diaspora, Its History and Contributions. Professor Cruz is also the editor of Latino Immigration Policy: Context, Issues, Alternatives.

Sharon Dawes is a senior fellow at the Center for Technology in Government (CTG) and professor emerita of public administration and policy and informatics. At CTG Dr. Dawes develops international research and innovation partnerships with academic institutions and government agencies in Asia, Europe, and a number of countries. From 1993 to 2007, she served as CTG’s founding director, building and nurturing research programs, applied projects, and public-private-academic partnerships. Under her leadership, CTG received several prestigious national awards including the Innovations in American Government Award. Dr. Dawes led the development of Rockefeller College’s government information strategy and management curriculum in public administration. A fellow of the National Academy of Public Administration, Dr. Dawes was elected the first president of the Digital Government Society of North America in 2006. She serves on advisory committees for the U.S. National Science Foundation, the National Archives and Records Administration, and the United Nations University. She has been honored with leadership awards from public, private, and academic organizations.

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James Fossett is an associate professor of public administration and policy. His research interests include health policy and state and federal budgeting. He has published extensively on the Medicaid program, the nation’s largest program for providing health care to low income groups, and the politics of stem cell research. Dr. Fossett is currently analyzing the national and local politics of climate change.

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Associate Professor Sally Friedman is particularly interested in aspects of political representation and the processes associated with a representative democracy. She is the author of Dilemmas of Representation, which is an effort to highlight the balance of local and national elements that make up the home styles of current members of Congress. In several other publications and papers, Professor Friedman has delved into other aspects of representation. Professor Friedman enjoys working with a variety of methodological approaches, including both qualitative and quantitative research.

J. Ramon Gil-Garcia is an associate professor in the Department of Public Administration and Policy and the research director at the Center for Technology in Government (CTG). Dr. Gil-Garcia is a member of the Mexican National System of Researchers and of the Mexican Academy of Sciences. He is one of the most prolific authors in the field of digital government research worldwide and in 2013 he was selected for the Research Award, which is “the highest distinction given annually by the Mexican Academy of Sciences to outstanding young researchers.” Dr. Gil-Garcia is the author or co-author of several articles in prestigious international journals. Many of his publications are among the most cited in the field of digital government research worldwide. His research interests include collaborative electronic government, interorganizational information integration, smart cities and smart governments, adoption and implementation of emergent technologies, information technologies and organizations, information technologies and education, digital divide policies, education administration and policy, new public management, public policy evaluation, and multimethod research approaches.

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Yvonne Harrison is an assistant professor of public administration and policy. Her current research examines the performance of nonprofit boards of directors and the efficacy of an online tool to increase governance effectiveness through the practice of self-assessment. Her other research interests include the adoption and effective use of modern information and communications technology (ICT), strategic partnerships and alliances, and leader, group decisionmaking, and organizational effectiveness. Dr. Harrison is the author of a number of peer-reviewed journal articles, book chapters, research reports, and other publications. Dr. Harrison came to Rockefeller College from the Center for Nonprofit and Social Enterprise Management at Seattle University where she supervised the capstone research project and taught courses in nonprofit governance and information management in government and nonprofit organizations.
ANNE HILDRETH is an associate professor in the Department of Political Science and the associate dean for undergraduate education at Rockefeller College. Her research reflects an abiding interest in the engagement of the American public and the forms and quality of opportunities for public discourse on the shaping of important political events and policies. Much of her research concerns the role of opinion polls in representing popular deliberation. In her most recent work, Dr. Hildreth focuses on “letters to the editor” as a mode of public expression, examining their role as a tool in community level discourse and deliberation on the Iraq War and the recent economic recession.

Assistant Professor MATTHEW C. INGRAM’s research examines justice sector reforms, judicial behavior, and violence in Latin America. Specifically, Dr. Ingram studies the political origins of institutional change and judicial behavior in the region’s justice systems, focusing on sub-national courts in Brazil and Mexico. His academic work has appeared in several peer-reviewed journals and edited volumes. His recent book project, Crafting Courts in New Democracies, presents his research on Mexico and Brazil. Ingram’s research has been funded by the National Science Foundation, the Social Science Research Council, and the Fulbright Commission.

JOHANNES KARRETH is an assistant professor of political science who specializes in the study of international institutions. His core research explores how international institutions such as the World Bank have changed the dynamics of conflict and cooperation in political disputes between and within countries as well as economic disputes within international trade agreements. In other research, he studies the intersections of international processes and domestic politics such as the response of citizens to visible aspects of globalization, including immigration and changes in political parties’ positions; the role of foreign intervention in the outcome of civil wars; and the relationship between the design of international institutions and domestic bureaucracies. Karreth is also an instructor at the Summer Program in Quantitative Methods of Social Research at the Inter-university Consortium for Political and Social Research at the University of Michigan. His interests in political research methods include modeling multilevel data structures, Bayesian modeling, and data and information visualization.

REY KOSLOWSKI is an associate professor in the Department of Political Science and director of Rockefeller College’s Master of International Affairs program. His primary research interests are in the field of international relations dealing with international organizations, European integration, international migration, information technology, and homeland security. He is the author of Migrants and Citizens: Demographic Change in the European State System, editor of International Migration and the Globalization of Domestic Politics, and co-editor of Global Human Smuggling: Comparative Perspectives. His articles have appeared in International Organization, International Studies Quarterly, the Journal of European Political Science, the Journal of Common Market Studies, the Journal of Ethnic and Migration Studies, the Cambridge Journal of International Studies and the Brown Journal of World Affairs. His research has been supported by grants from the John D. and Catherine T. MacArthur Foundation and the National Science Foundation.

DAVID LIEBSCHUTZ is a public service professor in the Department of Public Administration and Policy. His professional career includes extensive experience in higher education and state and federal government. He has served at the Center for Governmental Research, the Rockefeller Institute of Government, the New York State Division of the Budget, the New York State Environmental Facilities Corporation, the U.S. Department of the Treasury, and the former Public Securities Association. Mr. Liebschutz is the author of numerous articles and co-author of State Tax Relief for the Poor.

Political Science Professor MICHAEL J. MALBIN conducts research on the dynamics of institutional change and reform. His publications have focused on congressional reform, presidential nomination reform, congressional staffing and the role of money in politics. Some of his recent work on federal, state (and occasionally local) elections has been about participation by small donors and about political party networks and interest groups in an era of unlimited independent spending. In addition to his appointment in political science, Dr. Malbin is co-founder and executive director of The Campaign Finance Institute, a nonpartisan research institution in Washington D.C. He is the editor and co-author of The Election after Reform: Money, Politics and the Bipartisan Campaign Reform Act and Life after Reform: When the Bipartisan Campaign Reform Act Meets Politics and co-author of The Day after Reform: Sobering Campaign Finance Lessons from the American States and the award-winning biennial book, Vital Statistics on Congress. His work has been funded by the National Science Foundation.
Erika G. Martin is an associate professor in the Department of Public Administration and Policy and a senior fellow and director of health policy studies at the Nelson A. Rockefeller Institute of Government. As an applied health policy researcher, she uses mixed methods to evaluate issues related to the allocation of scarce public health resources, and the adoption and impact of public health policies. Articles she’s written have appeared in an array of leading health and public policy journals such as the New England Journal of Medicine, Journal of the American Medical Association, Health Affairs, American Journal of Public Health, Public Administration Review, and Journal of Policy Analysis and Management. Dr. Martin has led projects that have brought in over $1.25 million in external funding from sources including the New York State Department of Health, Robert Wood Johnson Foundation, and New York State Health Foundation.

Rick C. Mathews is a public service professor and the director of the National Center for Security & Preparedness (NCSP). His professional experience includes more than 35 years in emergency medical services, hospital administration, emergency preparedness, counter-terrorism, and homeland security. Mathews has held positions as director of emergency medical services, hospital vice president, and director of risk management. His personal consulting activities have included the provision of technical assistance and training services for clients in both the public and private sectors in the areas of counter-terrorism, security, disaster planning, emergency preparedness and security assessments/training/planning, EMS system improvement, HIPAA training and compliance, EPA compliance/hazardous spill emergency-response planning, curriculum development, strategic planning, and general policy development and training at the local, state, federal, and international levels.

David S.T. Matkin is an assistant professor and the vice chair of the Department of Public Administration and Policy. Dr. Matkin is also a faculty fellow at the Nelson A. Rockefeller Institute of Government and a research fellow at the LeRoy Collins Institute at Florida State University. In addition, he serves on the Executive Committee for the Association for Budgeting & Financial Management. Dr. Matkin’s teaching and research interests are in public financial management. His research focuses on the governance of public retirement systems, internal controls and financial accountability, and debt financing. His research on public pension systems has received support from the U.S. Social Security Administration’s Steven H. Sandell Grant Program. Dr. Matkin’s academic articles can be found in the leading journals of public affairs, including the Journal of Public Administration Research and Theory, Public Budgeting & Finance, Journal of Urban Affairs, American Review of Public Administration, Public Performance Management and Review, and the Journal of Public Budgeting, Accounting, and Financial Management. Dr. Matkin has also published more than six technical reports on local government pensions and other postemployment benefits (OPEBs) in Florida for the LeRoy Collins Institute. His pension-related media contributions include outlets such as the Bloomberg News, Associated Press, The Bond Buyer, CNN, Washington Post, Florida NPR, DebtWire, and major Florida newspapers.

Distinguished Teaching Professor and Collin’s Fellow David McCaffrey’s research interests include the design and behavior of regulatory and self-regulatory systems, especially in the financial markets, and processes of cooperation and collaboration. He is the co-author of Wall Street Polices: How Securities Firms Manage the Legal Hazards of Competitive Pressures and author of The Politics of Nuclear Power: A History of the Shoreham Nuclear Power Plant and OSHA and the Politics of Health Regulation. In addition to his appointment in the Department of Public Administration and Policy, Dr. McCaffrey serves as the director of the Institute for Financial Market Regulation (IFMR).

Robert McEvoy is a public service professor in the Department of Public Administration and Policy. His teaching and research focus on local government and intergovernmental structures, systems and services. He has taught at the Babes-Bolyai University in Cluj, Romania where he is a distinguished professor. He has been a member of the National Civic League’s Model City and County Charter Committees and the Government Accounting Standards Board Advisory Council. He has consulted with and addressed governments from Europe, Asia, Africa, and South America. He is currently assisting with restructuring questions, management personnel, and performance measurement/management in five New York State communities. Professor McEvoy is a credentialed manager and the executive director of the New York State City/County Management Association. He currently serves on the ICMA Government Affairs and Policy Committee and is a member of the ICMA Credentialing Advisory Board.
Bruce Mirowff is a professor of political science and Collin’s fellow. Mirowff teaches and writes on the American presidency, American political development, American political theory, and political leadership. Along with numerous articles and book chapters, he has authored or co-authored five books: Pragmatic Illusions: The Presidential Politics of John F. Kennedy; Icons of Democracy: American Leaders as Heroes, Aristocrats, Dissenters, and Democrats; The McGovern Insurgency and the Identity Crisis of the Democratic Party; Debating Democracy: A Reader in American Politics; and The Democratic Debate: American Politics in an Age of Change.

Eugene J. Monaco is a public service professor at Rockefeller College and the executive director of the Professional Development Program (PDP), one of the largest university-based continuing professional education programs in the nation. Monaco has over 30 years experience in the design and delivery of instructional activities using state-of-the-art delivery modalities and in the development of curricula, training and research materials for continuing professional education in a college and university environment. He has authored numerous journal articles, papers, and scholarly abstracts regarding continuing professional education and workforce development and is the co-author of two books on government and technology.

Public Service Professor Philip Morris is the CEO of Proctors, a performing arts center in the Capital District located in Schenectady. Under the leadership of Mr. Morris, Proctors has raised and invested nearly $40 million to improve facilities and surrounding communities. Proctors has been at the center of downtown Schenectady’s redevelopment and is now open nearly every day of the year with music, theater, dance, films, conventions and meetings, community activities and major Broadway productions. With a vision of impacting the region’s education, economic development and civic engagement, Philip and Proctors are at the cutting edge of the intersection of the arts and public life.

Julie Novkov is chair of the Department of Political Science and a professor of political science and women’s studies. Her research is situated at the intersection of law, history, U.S. political development, and subordinated identity. Professor Novkov is the author of Racial Union, which was the co-recipient of the American Political Science Association’s 2009 Ralph Bunche Award for the best scholarly work in political science. She has also authored Constituting Workers, Protecting Women and The Supreme Court and the Presidency and is the co-editor of Statebuilding from the Margins, Race and American Political Development and Security Disarmed. Professor Novkov is actively engaged in the academy. In the American Political Science Association, she served on the Executive Council, organized panels for Constitutional Law and Jurisprudence, presided over the Sexuality and Politics Section, and chaired the LGBT Status Committee. In the Western Political Science Association, she organized panels for Women and Politics and Politics and History and is serving on the Executive Council. In the Midwest Political Science Association she organized panels for Judicial Politics and Law and Courts. She has also served on numerous prize, award, and nomination committees. She currently serves on the editorial boards of the American Political Science Review, Polity, the Journal of Law and Courts, and Politics, Gender and Identities.

Greg Nowell is an associate professor of political science. His research interests are the political economy of the oil market, economic regulation, and technological transformation. He has published on the economic history of the oil industry and the introduction of alternative fuels in California. He is author of Mercantile States and the World Oil Cartel. Professor Nowell is very interested in the banking and money sector of the pre-capitalist periods as well as the use of Keynesian economics in the industrial capitalist and advanced industrial capitalist periods. His continuing interest in the oil industry includes the relationship between systems of conflicting property rights, including conflicts among Islamic and tribal systems and the property rights systems of the west.

Brian Nussbaum is an assistant professor in the Department of Public Administration and Policy. His focus is on cybersecurity and cyber threats, terrorism and terrorism analysis, homeland security, risk and intelligence analysis, and critical infrastructure protection. He also serves as an affiliate scholar with the Center for Internet and Society (CIS) at Stanford Law School, and as a senior fellow with the Center for Cyber and Homeland Security (CCHS) at George Washington University. Dr. Nussbaum formerly served as a senior intelligence analyst with the New York State Office of Counter Terrorism (OCT), a part of the New York State Division of Homeland Security and Emergency Services (DHSES). He oversaw both terrorism and cyber threat analysis efforts at New York’s designated state fusion center, the New York State Intelligence Center (NYSIC). Dr. Nussbaum served as a subject matter expert on international terrorism, and helped to create NYSIC’s Cyber Analysis Unit (CAU). He worked for almost a decade in New York State’s homeland security agencies and was the author
and project lead on the New York State risk-based funding formula that was used to distribute over $300 million in Homeland Security Grant Program (HSGP) funds between 2006 and 2014. Additionally, Dr. Nussbaum served as the first-ever visiting professor of homeland defense in the Strategic Wargaming Division at the Center for Strategic Leadership and Development, part of the United States Army War College in Carlisle, Pennsylvania.

Theresa A. Pardo serves as director of the Center for Technology in Government. She also holds research professor appointments in public administration and policy and informatics. Dr. Pardo is co-developer of the top-ranked program in government information strategy and management. Under her leadership, CTG works closely with multisector and multidisciplinary teams from the U.S. and around the world to carry out applied research and problem solving projects focused on the intersections of policy, management, and technology in the governmental context. Dr. Pardo has published over 125 articles, research reports, practice guides, book chapters and case studies and is ranked among the top five scholars in her field in terms of productivity and citations to her published work.

Girma Parris is a visiting assistant professor in the Department of Political Science. His research focuses on race, ethnic relations, issues of race and immigration in education, and comparative immigrant integration. His dissertation, “Why the Turks Have it Better: A Comparative, Historical Analysis of U.S. Bilingual Education and Islamic Religious Instruction in Germany, 1965-2010,” looks at two issues in education policy through a focus on explaining their respective policy trajectories since the 1960s. The study treats Islamic religious instruction in Germany and U.S. bilingual education as comparable issues of political incorporation and as issue areas central to the respective national debates over national cultural identity. The dissertation investigates how the history, politics, and institutional structures of the U.S. and Germany affect the respective prospects for immigrant integration of the main immigrant target groups of these policies—immigrants of Mexican origin in the U.S. and those of Turkish descent in Germany.

Dina Refki is the executive director of the Center for Women in Government and Civil Society at Rockefeller College. She oversees implementation of the Center’s mission, vision and objectives and establishes partnerships with stakeholders, including community groups, nonprofits, state agencies and regional businesses to advance the Center’s goals. Her research is focused on advancing gender equity in leadership positions and facilitating the integration of immigrant women.

Public Administration and Policy Professor John Rohrbaugh’s research has focused on the problem-solving processes of management groups, executive teams, and expert task forces in an effort to identify methods that would improve both the efficiency and effectiveness of organizational decision making. His work, ranging from brief laboratory studies to a 10-year demonstration project in a field setting, has been published as articles in over 30 different journals and as chapters in nearly as many books. As a consultant and facilitator, Professor Rohrbaugh has worked with over 35 agencies of federal and state government in the United States, as well as participated on project teams working with governments in Chile, Egypt, Somalia, Lebanon, and Hungary.

Debra Rood is the director of Rockefeller College’s Institute for Traffic Safety Management and Research (ITSMR). In this role she is responsible for the management and oversight of all ITSMR contracts and the timely completion and delivery of all sponsor-funded projects and services. In addition to her administrative responsibilities, she has directed projects in many areas of highway safety. In particular, she has conducted studies in the area of occupant restraints, including a comprehensive evaluation of New York’s “first-in-the-nation” seat belt law and subsequent studies assessing programs and policies implemented to increase compliance.

ELEN RUBIN is an assistant professor of public administration and policy. Her research agenda is firmly rooted in traditional public administration, within the sub-fields of public management and public personnel management in particular. She approaches personnel issues through the lens of strategic human capital management, which asserts that people should be viewed as an asset that an organization should invest in and develop, and personnel management policies should be analyzed from the perspective of how well they help an organization accomplish its mission. Her research follows four threads: 1) applying procedural justice theory to important public personnel issues, 2) understanding the impact of various human resources systems on performance, 3) examining accountability and corruption, and 4) engaging in public management research with doctoral students. Dr. Rubin publishes this work using primarily quantitative techniques. From October 2011 through June 2012, Dr. Rubin served as an advisor to Governor Cuomo’s Commission on Spending and Government Efficiency (SAGE). In this capacity, Dr. Rubin helped the commission gain a better understanding of state workforce management challenges.

JUDITH SAIDEL is a senior research associate at the Center for Women in Government & Civil Society and an associate professor emerita in the Department of Public Administration and Policy. Her research interests include interdependence issues between public agencies and nonprofit organizations, and gender and political participation. Dr. Saidel directs the multi-year Appointed Policy Makers in State Government project. For several years, she was principal investigator of Governance Futures: New Perspectives on Nonprofit Governance, Discovery Phase, a project carried out under the leadership of BoardSource, based in Washington, D.C., in collaboration with the Hauser Center for Nonprofit Organizations at Harvard University.

Professor MORTON SCHOOLMAN serves as the director of graduate studies in the Department of Political Science. His research fields are modern political and social theory. He currently is working on a new book entitled Democratic Enlightenment: Political Education through the Visual Image in which he proposes that the “visual image” and its universalization in modern democratic societies constitute a new form of enlightenment—a democratic enlightenment through aesthetic means. Professor Schoolman is also developing two additional projects: an essay entitled “Imitation and Individuality” and a book entitled Receptivity: A Modern Democratic Virtue. He is co-editor of The New Pluralism and author of Reason and Horror: Critical Theory, Democracy, and Aesthetic Individuality and The Imaginary Witness: The Critical Theory of Herbert Marcuse. Dr. Schoolman has published articles on Marxism and critical theory, individualism, liberalism and neoliberalism, politics and aesthetics. He is the editor of Modernity and Political Thought, a series in contemporary political theory that studies major figures in the history of political thought from the standpoint of their contributions to our understanding of modernity.

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Assistant Professor of Political Science TORREY SHANKS conducts research and teaches in the areas of political theory, gender and politics, and language and politics. Within political theory, her interests include early modern political thought, feminist theory, rhetoric, and democratic theory. She has recently completed a book entitled Authority Figures: Rhetoric and Experience in John Locke’s Political Thought as well as projects on toleration and membership, materialism, and critical contract theory. She is developing a new project on the linguistic contract in postcolonial context with an emphasis on India.

F. DAVID SHEPPARD is a public service professor at Rockefeller College. He is a former director of the New York State Office of Homeland Security. In this role he coordinated federal, state and local homeland security strategies to prevent terrorist attacks, protect critical infrastructure and prepare first responders to respond to natural and man-made disasters and managed more than $2 billion in Federal Homeland Security Grant Program funds. He developed a Critical Infrastructure Suspicious Activity Report (CI-SAR) model for law enforcement and intelligent analyst use at state intelligence fusion centers and authored numerous classified homeland security advisories and intelligence products. Professor Sheppard is
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**James Steiner** is a public service professor in the Department of Public Administration and Policy and serves as the director of homeland security programs at Rockefeller College. Dr. Steiner has a long and distinguished professional career in intelligence and homeland security. Most recently he was an intelligence advisor to the director of New York State’s Office of Homeland Security, a consultant to the chief intelligence officer in the Department of Homeland Security (DHS), and a senior advisor to the undersecretary for intelligence at DHS. He served in the U.S. Central Intelligence Agency (CIA) for over 30 years. Dr. Steiner is the author of *Homeland Security Intelligence*.

**Stephan Stohler** is an assistant professor in the Department of Political Science. His research and teaching interests are in the areas of public law and comparative politics, with a particular focus on the politics of constitutional interpretation. He is currently working on a book manuscript that examines how courts alter affirmative action policies to redistribute political power in India, South Africa and the United States. Dr. Stohler earned his Ph.D. in Political Science at the University of Pennsylvania. He received his J.D. from the University of Pennsylvania Law School and B.A. from the University of Washington.

**Jeffrey D. Straussman** is a professor in the Department of Public Administration and Policy. He has published widely in the areas of public finance, budgeting, and administrative reform in transitional countries and his work appears in a variety of professional journals such as *Public Budgeting & Finance*, *Administration & Society*, *Public Administration and Development* and *Public Administration Review*. He is the author of *Public Administration and The Limits of Technocratic Politics*, co-author of *Public Management Strategies*, and co-editor of *Innovative Local Authorities and New Directions in Public Administration*. Dr. Straussman’s interest in the political economy of transition has produced several publications including articles translated into Hungarian, Russian and Ukrainian. Professor Straussman is a fellow in the National Academy of Public Administration and served as dean of Rockefeller College from 2005 to 2011.

**James Utermark** is the acting director of Rockefeller College’s Center for International Development (SUNY/CID). He also serves as a senior legislative specialist on the new Strengthening Governmental Institutions and Processes in Bosnia and Herzegovina (SGIP) project. Previously, he served as project director for the Uganda Parliamentary Research and Internship Program (PRIP) and provided support for the organizational assessment of the Southern Africa Development Community Parliamentary Forum. He brings more than two decades of experience working in legislatures and state government administration.
Stephen Weinberg is a clinical assistant professor of public administration and policy. His research focuses on evaluating the effects of health insurance on Medicaid fraud prevention, on emergency department use, on consumer decision making, and on tobacco use. He has conducted program evaluations for the New York State Office of the Medicaid Inspector General, the New York City Human Resources Administration, and the New York State Department of Health. Dr. Weinberg serves as director of Rockefeller College’s Master of Public Administration (MPA) program and as faculty director of the undergraduate major in public policy and management.

Meredith Weiss is an associate professor of political science and Rockefeller College’s director of international programs. Her research is in the field of comparative politics, focusing on Southeast Asia, especially Malaysia, Singapore, and Indonesia. Thematically, she explores processes and patterns of political development and mobilization, including such dimensions as electoral patterns and processes, nationalism and ethnicity, gender and sexuality, Islamism, new media, and coalition-building in both civil society and electoral politics. Her primary current research projects focus on various dimensions of political networks, party and coalition structures, collective identities, and the roles and strategies of legislators and other political leaders. Professor Weiss is the author of Protest and Possibilities: Civil Society and Coalitions for Political Change in Malaysia and Student Activism in Malaysia: Crucible, Mirror, Sideshow. She is also editor or co-editor of Social Movements in Malaysia: From Moral Communities to NGOs; Political Violence in South and Southeast Asia; Student Activism in Asia: Between Protest and Powerlessness; Homophobia Goes Global: States, Movements, and the Politics of Oppression; Electoral Dynamics in Malaysia: Findings from the Grassroots; and The Routledge Handbook of Contemporary Malaysia. She has published articles in several leading journals and authored numerous book chapters.
List of Publications

Selected Publications


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**Books**


