President for a Day

Jason Zogg
Zack Berkovich
Brianne Myers
Richard Nichols II
Eric Christensen
Catherine Provost
Elizabeth Gray
Vincent Porfirio
2006 Spring Commencement

- Graduate Ceremony - Saturday, May 20th
- Undergraduate Ceremony - Sunday, May 21st
- Order regalia by May 10th
- Faculty and Staff
  - Thanks to those already signed-up
  - Staff volunteers still needed
  - For more information, contact the Commencement Line at 437-5040
Honorary Degree Recipients

Alphonse Fletcher, Jr.
Investment Banker

Maureen A. Baginski,
B.A.'77, M.A.'79

Vincent O’Leary
Former UAlbany President
Agenda

- A Paradox of Place and Purpose - Update
- A Tale of Two Pities - Update
- State Budget - Update
- What We Told the Board of Visitors
  - Ten Strategic Issues Facing the University
  - Questions & Answers w/ the Executive Committee
- Environmental Task Force Report
- Recognition of Faculty & Staff
A place that prides itself on academic success and excellence

BUT ranked as the nation’s #1 party school
Paradox of Place and Purpose

SPRING 2006: Academic Success and Excellence

- We’re down to #5!
- President, Provost, and Deans all in or heading to classrooms
- Campus book project Tracy Kidder’s *Mountains Beyond Mountains*
- Work still to do with funding for libraries
Paradox of Place and Purpose

SPRING 2006: Academic Success and Excellence

- Undergraduate Honors College Established
- New Undergraduate Student Research Program Funds Allocated to Mentored Research Projects (12 Students this year)
- NYS Writers Institute
  - Hosted winners of 11 Pulitzer Prizes, 2 National Book Awards, 2 Booker Prizes, 2 Academy Awards, and 1 Nobel Prize
Paradox of Place and Purpose

A place that dramatically expresses the international style of architecture

BUT was the least internationalized of SUNY research centers
Globalization major moving through approval process

Number of students studying abroad highest of all SUNY schools

Active exchange programs with
- Brazil, China, Costa Rica, Cyprus, Dominican Republic, France, Ghana, Israel, Japan, Korea, Russia, Thailand, Tanzania, United Arab Emirates, ...
**Paradox of Place and Purpose**

**SPRING 2006: Internationalization**

- **China**
  - China Working Group
  - 30 University Presidents from Jiangsu Province Visiting in Summer
  - Research Partnership Agreement between Atmospheric Science Research Center and Wuhan University
  - Nanjing University agreement (SUNY)
  - Li Yuanchao, Party Secretary of Jiangsu Province, will be visiting for Commencement
Paradox of Place and Purpose

A place that has made a bold step forward in science

BUT had a half-empty life-sciences building
After F06 hires arrive, life sciences building will be filled nearly to capacity.

UAlbany/Ordway Agreement for joint hiring

Opening of East Campus Gen*NY*Sis Center for Cancer Genomics

$425M INDEX (Institute for Nanoelectronics Discovery and Exploration)
A place that avows its commitment to undergraduate education

BUT where students struggled to find needed general education courses
Paradox of Place and Purpose

SPRING 2006: Course Availability

- Course availability project
  - Analyzed and acted to better match student demand to course supply
  - Developed Major Advising Plans (MAPS)
  - Changed advance registration date process
  - Established “scheduling group”
  - Lecture Centers 3 & 4 being returned to classroom use
Paradox of Place and Purpose

SPRING 2005

A place that depends on shared governance

BUT had little in the way of shared values upon which to govern
Paradox of Place and Purpose

SPRING 2006: Openness, Community, Connections

- Departments, Colleges, and Faculty
  Senate fully involved in Compact Planning
- Selective Investment Committee
- Establishment of regular “Brown-Bag” lunches with President and Senate Executive Committee
- Religious holiday issue jointly resolved
Paradox of Place and Purpose

SPRING 2006: Openness, Community, Connections

- Faculty involvement in Move-In and Fountain Day
- “Ask the President” - Nearly 1000 Questions
- President and Provost visit every academic department
A place that pronounces its determination to become one of the top 30 universities in the nation

BUT languishes in the third tier of *US News and World Report*
Paradox of Place and Purpose

SPRING 2006: Reputation

- Draft university goals developed from compact planning
- University dashboard indicators fully implemented and widely distributed
- Board of Visitors engaged to get outside perspective and advice
- SUNY moving in the right direction...
A unique level of cooperation and collaboration reached among University stakeholders including:

- University Senate
- University Council
- University at Albany Foundation
- United University Professions
- CSEA
- Student Association
- Graduate Student Organization
- SUNY Central Administration

Elizabeth Redkey
Graduate Academic Council

George R. Hearst, III
President, UA Foundation
A place that pursued a half billion dollar campaign

BUT did so with an existing endowment of less than $16 million
Paradox of Place and Purpose

SPRING 2006: Development

- 10% increase in endowment
- Alumnus Norm Snyder donates the largest gift ever to UAlbany’s Business School
SPRING 2006: Development

- Inaugural scholarship campaign well over its $1M goal and two months early
- Total raised: $1,737,243 (1,413 gifts)
- First scholarships awarded Spring 2006
Paradox of Place and Purpose

SPRING 2006: Development

- Additional announcements to come at end of today’s program
A place with an alumni board begging to make a difference

**BUT** has an alumni giving rate well below the national average
Paradox of Place and Purpose

SPRING 2006: Alumni Activities

- Well-attended large scale alumni events in New York City (500+) and Long Island
- Capped-off Presidential “10-City Tour” to Orlando, Raleigh, Chicago, LA, SF, ...
- Alumni giving up 5%
A place that sits in a city

BUT had no urban strategy and few connections to the surrounding neighborhoods
SPRING 2006: Neighborhood Relations

- Alliance for Young Talent with Albany High School
- Midtown Homeownership Initiative
- Increased communications between UAlbany and Pine Hills Neighborhood Association
- Regular meetings with Mayor Jerry Jennings and St. Rose President Mark Sullivan
- Alumni Quad redevelopment planning
A place that had increased its share of Group One students

**BUT** had lost enrollment and revenue necessary to finance its ambitions
SPRING 2006: Enrollment and Budget

- Record number of applications for F06
  - Undergraduate applications up 13% (18,553 vs. 16,412)
  - Graduate applications up 14% (3,630 vs. 3,178)
  - Record number of highly-prepared applicants
  - Record number of multicultural applicants
Paradox of Place and Purpose

SPRING 2006: Enrollment and Budget

Development of campus financial plan

- Modest enrollment growth
- Deficit reduction ($1M per year)
- Faculty hiring (100 new junior faculty members over 5 years)
- Selective Investment ($1M per year) for strategic initiatives
A place with the nation’s #2 Criminal Justice Program

BUT where students in its downtown neighborhood talked casually with the President about gunfire, knifings, and break-ins
SPRING 2006: Safety

- Increased police patrols, new security cameras at Alumni Quad
- Improved relationship with Albany Police Department
- Reduction in reported crime on campus
- UPD highlighted in *US News & World Report* for community policing

UPD Reported Criminal Incidents (Jan 1 - April 15)
A place of many names and symbols

BUT a place that craves identity
Paradox of Place and Purpose

SPRING 2006: Identity

- **We Create More Ink:** a banner year for media coverage
- **We Know Where We’re Going:** new campus signs lead us to a great University
- **Fountain Day Spouts School Spirit:** rain doesn’t dampen pride

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This Year’s Positive National Media Hits

- *New York Times* (27 times)
- *Chronicle of Higher Education* (10 times)
- *Boston Globe* (9 times)
- *USA Today* (5 times)
- *National Public Radio* (4 times)
- *CNN* (3 times)
- *CBS News* (2 times)
- *NBC Network News/MSNBC* (7 times)
- *ABC News* (6 times)
Paradox of Place and Purpose

SPRING 2006: Identity

- **We Growl Louder**: a capacity crowd cheers the Danes to victory at the annual Big Purple Growl and America is behind us at NCAA tournament game in Philly.

- **We Build Identity**: we start with a conversation among ourselves with compact planning then turn to others (the Board of Visitors) for advice.
A Tale of Two Pities

The Story of Public Support for Higher Education in the Pacific Northwest and the U.S.

Presented at the Pacific Northwest Association for Institutional Research and Planning Annual Conference

David Longanecker
Executive Director
WICHE
October 14, 2004
A Tale of Two Pities

Attendees

Brian Barefoot
President
Babson College

Kermit Hall
President
State University of New York, Albany

John Casteen
President
University of Virginia

Melvin Johnson
President
Tennessee State University

Judith Kuipers
President
Fielding Graduate University

Beverly Tatum
President
Spelman College

David Longanecker
Executive Director
Western Interstate Commission on Higher Education

Elizabeth Zinser
President
Southern Oregon University

What Presidents told us

Invite thoughtful people who know and respect each other together to a worthy cause, and the conversation percolates to everyone’s benefit. Now it’s your turn to listen in on seven college and university presidents and their esteemed colleagues from the public policy world. They met with us for a Working “Breakfast” in Los Angeles during the American Council of Education’s February annual meeting. The topics discussed were financial aid, college costs, lifelong learning as well as running the enterprise.
A Tale of Two Pities

What We Have To Do

- Build a greater proportion of our budget from sources other than the state
- Become very good at managing enrollment
- Maintain our social compact while acting more like a private institution
- Carry out a new mission developing the state’s economy
State Budget Update – What is at Stake?

**Initial**
- UAlbany secured more than $120M in capital and program support
- SUNY-wide operating increase, faculty line funding, restored tuition and student financial aide

**What’s in the balance?**
- UAlbany priority capital project: Campus Revitalization ($25M)
- East Campus Biotech Research ($10M)
- SUNY-wide increases
Ten Strategic Issues Presented to the Board of Visitors

1. Academic Success
2. Improving the Student Experience
3. Strengthening the Faculty
4. Internationalization
5. Fiscal Health, Facilities, & Operations
6. Environmental Sustainability
7. Serving our Urban Mission
8. Understanding the Political Landscape
9. Identity
10. Capitalize on Our Existing Strengths
Celebrating the University at Albany

Goldwater Scholarship Winner

Laura L. Fredriksen
Sophomore, Major in Chemistry
Celebrating the University at Albany

Guggenheim Fellowship Winner

Lynne Tillman
Department of English, Writer in Residence
Faculty Elected to the National Academy of Science

Professor Emeritus John W. Saunders, Jr.
Department of Biological Sciences

Professor Joachim Frank
Wadsworth Center and
Department of Biomedical Sciences

Joining Professor Marlene Belfort
Celebrating the University at Albany

Collins Fellow

Richard Hall
Distinguished Service Professor of Sociology
Celebrating the University at Albany

Excellence in Teaching
(full-time)

Ray Bromley
Geography and Planning

Tom Brutsaert
Anthropology

John Forsyth
Psychology

Sanjay Goel
Information Technology Management
Celebrating the University at Albany

Excellence in Teaching
(adjunct and part-time)

Dennis McCarty
Criminal Justice

David Liebschutz
Public Administration and Policy
Celebrating the University at Albany

Excellence in Teaching
(teaching assistant)

Amy Lefevre
Psychology

Neil Pischner
Languages, Literatures & Cultures
Celebrating the University at Albany

Excellence in Research

Timothy Gage
Anthropology

T.S. Kuan
Physics

Sophia Lubensky
Languages, Literatures & Cultures

Conly Rieder
Biomedical Sciences
Celebrating the University at Albany

Excellence in Academic Service

James Acker
Criminal Justice

Jeanette Altarriba
Psychology

Hayward Horton
Sociology
Celebrating the University at Albany

Excellence in Librarianship

Deborah Bernnard
University Libraries
Celebrating the University at Albany

Excellence in Professional Service

Julia Filippone
University Auxiliary Services

D. Ekow King
Student Success

John Reilly
University Counsel
Celebrating the University at Albany

Excellence in Professional Service
(part-time)

Andrea Lawrence
Criminal Justice
Celebrating the University at Albany

Excellence in Support Service

Deborah Brown
Public Administration & Policy

Blanche Feck
Biological Sciences

Robert Nolan,
Facilities Management
Celebrating the University at Albany

College of Arts and Sciences Dean’s Award for Outstanding Achievement in Teaching

Daniel S. Goodwin, Associate Professor, Department of Art
Award for Innovations in Teaching

Kajal Lahiri, Distinguished Professor, Department of Economics
Award for Excellence in Student Mentoring

Kathleen K. Thornton, Lecturer and Director of English Undergraduate Advisement, Department of English
Award for Service in Teaching
Celebrating the University at Albany

The University at Albany’s First Endowed Positions

Kenneth L. Demerjian
Ray Falconer Endowed Research Chair

Eric Block
Carla Rizzo Delray ’42 Professorship